

FOWLER WORKSHOP

BUILD YOUR CASE

TODAY'S FOWLER GOALS

- ▶ Identify up to 3 customer segments
- ▶ Identify the difference between a need and want
- ▶ Define your problem in terms of benefits
- ▶ Design your features to create those benefits
- ▶ Learn to conduct the right industry research
- ▶ Start building your case

THE PROBLEM

- ▶ What are their **needs or wants**?
- ▶ Bad Problem Statements “There is a lack of X in the market” or “...all the competitors are bad...”.

Problem Statement	Need or Want
Working photographers find it cumbersome to share large DSLR images to Instagram	Want - an annoyance. If the right solution at the right price caught me at the right time, I would buy.

THE VALUE PROPOSITION

- ▶ Why buy anything?
- ▶ Why buy me?
- ▶ Why buy now?

WHY BUY ANYTHING: FEATURES VS. BENEFITS

- ▶ Example: Cell phone camera
- ▶ Our Example:

Problem	Need or Want	Features	Benefits
Working photographers find it cumbersome to share large DSLR images to Instagram	Want - an annoyance. If the right solution at the right price caught me at the right time, I would buy.	Adobe LR plugin - watermarks and communicates with my phone over wifi, accesses Insta app, puts image in Inst resolution, allows me to craft post text in LR - upload to Insta from LR via my cell phone.	Improves my efficiency and convenience of managing Social Media, lets me spend more time on what I love - making images with my DSLR.

WHY BUY ME: DIFFERENTIATION

- ▶ How are you different and how are you better?
- ▶ Dysfunctional Belief: Being different for the sake of differentiation = customer value. Differentiation must speak to the **need or want**.

Competitive Analysis Matrix

COMPETITIVE ANALYSIS MATRIX						
	Trait 1	Trait 2	Trait 3	Trait 4	Trait 5	Trait 6
Competitor 1	✓		✓		✓	✓
Competitor 2	✓	✓	✓			✓
Competitor 3	✓			✓		
New Organization	✓	✓	✓	✓	✓	✓

WHY BUY NOW: BARRIERS TO ADOPTION

- ▶ Does it work with other photo editors?
- ▶ Does it work with all phone platforms?
- ▶ Does it work with other social platforms?
- ▶ Is it secure?

Problem	Need or Want	Features	Benefits	Existing products	Barriers
Working photographers find it cumbersome to share large DSLR images to Instagram	Want - an annoyance. If the right solution at the right price caught me at the right time, I would buy.	Adobe LR plugin - watermarks and communicates with my phone over wifi, accesses Insta app, puts image in Inst resolution, allows me to craft post text in LR - upload to Insta from LR via my cell phone.	Improves my efficiency and convenience of managing Social Media, lets me spend more time on what I love - making images with my DSLR.	https://www.lrinstagram.com/	Photo editors, phones, social platforms, security.

STEP 1: BUILD THE TABLE - 15-20 MINUTES

Problem	Features	Benefits	Need or Want	Existing products	Barriers
Working photographers find it cumbersome to share large DSLR images to Instagram	Adobe LR plugin - watermarks and communicates with my phone over wifi, accesses Insta app, puts image in Inst resolution, allows me to craft post text in LR - upload to Insta from LR via my cell phone.	Improves my efficiency and convenience of managing Social Media, lets me spend more time on what I love - making images with my DSLR.	Want - an annoyance. If the right solution at the right price caught me at the right time, I would buy.	https://www.lrinstagram.com/	Photo editors, phones, social platforms, security.

HOW BIG IS THE PROBLEM

▶ 2 PRIMARY areas of focus

- 1.Context: Is the industry growing? Why? What are the market/industry drivers of growth?
- 2.Customer: Who are they and how many of them are there? Is this group growing/shrinking and why?

CONTEXT

► Drivers of industry

1. "DSLR's Are Becoming A Niche Market"¹

2. "It is likely that digital SLR cameras market will enormously grow due to growing inclination of individual towards photography."²

3. "The ability to easily transfer images in a digital format is a key driver for the demand of digital cameras globally."³

4. "The worldwide market for Mirrorless Cameras is expected to grow at a CAGR of roughly xx% over the next five years, will reach xx million US\$ in 2024, from xx million US\$ in 2019, according to a new study."⁴

1. <https://www.marketwatch.com/press-release/digital-camera-market-2019-global-trends-size-competitors-strategy-regional-study-and-profit-growth-by-forecast-to-2022-2019-04-08>

2. <https://www.forbes.com/sites/evgenytchebotarev/2018/01/23/5-photo-trends-to-keep-an-eye-on-in-2018/#502b333526a7>

3. <https://www.ibisworld.com/canada/market-research-reports/photography-industry/>

4. <https://www.marketwatch.com/press-release/mirrorless-cameras-market-share-size-2019-growing-rapidly-with-recent-trends-development-revenue-demand-and-forecast-to-2024-says-absolutereportscom-2019-07-18>

STEP 3: CONTEXT 15-20 MINUTES

- ▶ Put together a Google search list of up to 4 sources that speak to the context of your industry.

CUSTOMER

▶ Definition of Customer

1. Demographic/Biographic (age/gender/disposable income, education attainment, etc.)

1.58% of people aged 35 -55 own a DSLR. (source: Statista)

2. Men vs. Women - I couldn't get it via Google, but I most certainly can via the library.

2. Lifestyle/Psychographic Attributes (values, TV and media habits, food habits etc.)

3. Googling was bad for both. Good news: <https://libguides.stthomas.edu/entr100>

Problem	Segment 1	Segment 2	Segment 3
Working photographers	Hobby/Camera Club photographer	Part time professional Wedding photographer	Full time professional commercial freelance

STEP 3: CUSTOMER 15 MINUTES

- ▶ Divide and conquer. Part of team does Google search and part of team does library search.
- ▶ Make a guess at up to 3 possible customer segments and see if you can find basic demographic data.

STEP 5: LET'S PITCH

Craft a 30-45 second story around a main character who -

- ▶ Has the problem or conflict (needs and wants)
- ▶ Describes the size of the problem
- ▶ Is trying a solution (s) that is not working well enough
- ▶ Begins a journey to discovering your solution
- ▶ Resolves the problem through the benefits of your solution.